Clinton, MA Community, High Public Payer

Clinton Hospital is a nonprofit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. It is among the smallest acute hospitals in Massachusetts and is a member of UMass Memorial Health Care. Though it was only responsible for 1% of total regional discharges, it treated 28% of Organic Mental Health Disturbances cases and 30% of the Degenerative Nervous System excluding MS cases in Central Massachusetts in FY15. It reported increases in inpatient discharges from FY14 to FY15, after experiencing decreases from FY11-FY14. Clinton Hospital reported a loss of \$1.2M in FY15, and it was the third time in the last four fiscal years that it reported a loss.

## Overview / Size

Hospital System Affiliation: UMass Memorial Health Care Change in Ownership (FY11-FY15): Not Applicable Total Staffed Beds: 41, among the smallest acute hospitals % Occupancy: 59.9%, < cohort avg. (65%) Special Public Funding: Not Applicable Trauma Center Designation: Not Applicable Case Mix Index: 0.91, > cohort avg. (0.87); < statewide (1.00)

## **Financial**

Inpatient NPSR per CMAD:	\$11,849
Change FY14-FY15:	30.9%
Inpatient:Outpatient Revenue in FY15:	29%:71%
Outpatient Revenue in FY15:	\$12,646,479
Change FY14-FY15:	-12.4%
Total Revenue in FY15:	\$26,658,000
Total Surplus (Loss) in FY15:	(\$1,229,000)

## **Payer Mix**

Public Payer Mix:	68.8% (HPP* Hospital)
CY15 Commercial Relative Price:	0.94
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Tufts Health Plan

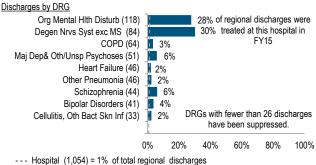
#### Utilization

Inpatient Discharges in FY15:	1,054
Change FY14-FY15:	5.5%
Emergency Department Visits in FY15:	13,906
Change FY14-FY15:	8.4%
Outpatient Visits in FY15:	17,628
Change FY14-FY15:	4.4%

### Quality

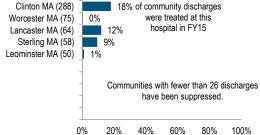
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Readmission Rate in FY15:	18.0%
Change FY11-FY15 (percentage points):	-1.5%
Farly Flective Deliveries Rate (Jan 2015, Jun 2016)	Not Available

What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

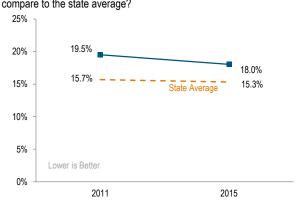


Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

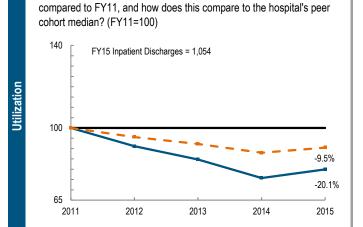
Data is not available for these measures

For descriptions of the metrics, please see the technical appendix

# 2015 HOSPITAL PROFILE: CLINTON HOSPITAL

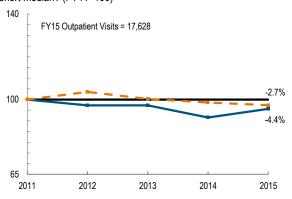
Cohort: Community, High Public Payer



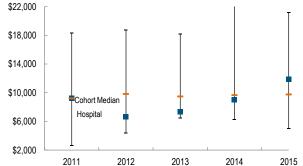


How has the volume of the hospital's inpatient discharges changed

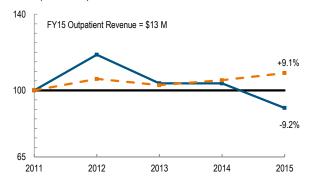
How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



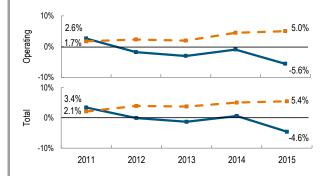
How have the hospital's total revenue and costs changed between FY11 and FY15?

## Revenue, Cost, & Profit/Loss (in millions)

Patient Revenue Trends

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 26	\$ 25	\$ 24	\$ 26	\$ 26
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 26	\$ 26	\$ 24	\$ 27	\$ 27
Total Costs	\$ 25	\$ 26	\$ 24	\$ 27	\$ 28
Total Profit (Loss)	\$ 0.9	\$ (0.0)	\$ (0.3)	\$ 0.2	\$ (1.2)

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>\*</sup> High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.